

MINUTES OF THE OPEN SESSION
OF THE MEETING OF THE BOARD OF GOVERNORS

Held on Thursday, March 31, 2011, immediately
following the Closed Session meeting,
in Room AD-308, 3rd floor, Administration Building,
on the Loyola Campus

PRESENT

Governors: Mr. Peter Kruyt, *Chair*, Dr. Shimon Amir, Mr. Robert Barnes, Sister Françoise Boisvert, Dr. Tien Bui, Mr. James Cherry, *Vice-Chair*, Me Francesco Ciampini, Mr. Amine Dabchy, Mr. Howard Davidson, Mr. Brian Edwards, *Vice-Chair*, Ms. Hélène Fortin, Mr. David Gobby, Prof. Arpi Hamalian, Mr. Abdullah Husen, Dr. Arvind K. Joshi, Dr. Lawrence Kryzanowski, Dr. Frederick Lowy, *President and Vice-Chancellor*, Ms. Heather Lucas, Mr. L. Jacques Ménard, *Chancellor*, Mr. Andrew Molson, Mr. Michael Novak, Ms. Stephanie Siriwardhana, Dr. Johanne Sloan, Dr. Peter Stoett, Ms. Annie Tobias, *Vice-Chair*, Mrs. Lillian Vineberg

Non-voting Observers: Ms. Jean Freed, Mr. Graham Martin

Officers of the University: Mr. Philippe Beauregard, Mr. Roger Côté, Me Bram Freedman, Dr. David Graham, Mr. Patrick Kelley, Me Dominique McCaughey

Guests: Me Frederica Jacobs, Me Jonathan Levinson

ABSENT

Governors: Mr. Adnan Abueid, Mr. Charles G. Cavell, Hon. Baljit Singh Chadha, Me Rita de Santis, Mr. Jean-Pierre Desrosiers, Ms. Suzanne Gouin, Mr. Norman Hébert jr., Mrs. Judith Kavanagh, Me John Lemieux, Mr. Tony Meti, Me Marie-José Nadeau, Ms. Patricia Saputo, Mr. Ivan Velan, Mr. Jonathan Wener, *Vice-Chair*

Officers of the University: Dr. Louise Dandurand

1. **Call to Order**

The meeting was called to order at 8:22 a.m.

2. Approval of the Agenda

Mr. Kruyt pointed out that the establishment of the Advisory Search Committee for the President and Vice-Chancellor was included on the Consent Agenda.

Upon motion duly moved and seconded (Davidson, Barnes), it was unanimously RESOLVED:

R-2011-3-5 That the Agenda be approved, and that items 3 to 9 be received, ratified or approved by consent.

CONSENT

3. Approval of the Minutes of the Open Session meeting of February 17, 2011

R-2011-3-6 The Minutes of the Open Session meeting of the Board of Governors, held on February 17, 2011 were approved by consent.

4. Monthly reports submitted for information

4.1 Chief Communications Officer – Mr. Philippe Beauregard (Document BG-2011-3-D2)

4.2 Acting Vice-President, Services – Mr. Roger Côté (Document BG-2011-3-D3)

4.3 Vice-President, Research and Graduate Studies – Dr. Louise Dandurand (Document BG-2011-3-D4)

4.4 Vice-President, External Relations and Secretary-General – Me Bram Freedman (Document BG-2011-3-D5)

4.4 Provost and Vice-President, Academic Affairs – Dr. David Graham (Document BG-2011-3-D6)

4.6 Chief Financial Officer – Mr. Patrick Kelley (Document BG-2011-3-D7)

4.7 Acting Vice-President, Advancement and Alumni Relations – Me Dominique McCaughey (Document BG-2011-3-D8)

The monthly reports were provided for information purposes.

5. Report on compliance with fiscal requirements (Document BG-2011-3-D9)

The report of the Chief Financial Officer on compliance with fiscal requirement was included for information purposes.

6. Report on compliance with environmental legislation and health and safety regulations (Document BG-2011-3-D10)

The report of the Acting Vice-President, Services on compliance with environmental legislation and health and safety regulations was included for information purposes.

7. Additional appointment to the Evaluation Committee for the Dean of the School of Extended Learning

R-2011-3-7 *In accordance with the composition set out in the Evaluation Procedures for Senior Academic Administrators and for the President and Vice-Chancellor prior to the Expiry of their First Mandate (Policy BD-8), the appointment of the following member was approved by consent:*

- Prof. Kamal Argheyd, representing the full-time faculty from the Faculty of the John Molson School of Business

8. Establishment of an Advisory Search Committee for the Dean of the John Molson School of Business

R-2011-3-8 *In accordance with the Rules and Procedures for Senior Administrative Appointments (Policy BD-5), the establishment of an Advisory Search Committee for the Dean of the John Molson School of Business was approved by consent.*

R-2011-3-9 *In accordance with the composition set out in the Rules and Procedures for Senior Administrative Appointments (Policy BD-5), the appointment of the following members was approved by consent:*

- Dr. David Graham, Chair
- Mr. Norman Hébert, Jr., Dr. Shimon Amir and Dean Brian Lewis, recommended by the Executive Committee
- Ms. Jean Freed, representing the part-time faculty
- Mr. Mohammad Sabr, representing the graduate students

9. Establishment of an Advisory Search Committee for the President and Vice-Chancellor

R-2011-3-10 *In accordance with the Rules and Procedures for Senior Administrative Appointments (Policy BD-5), the establishment of an Advisory Search Committee for the President and Vice-Chancellor was approved by consent.*

REGULAR

10. Business arising from the Minutes not included on the Agenda

There was no business arising from the Minutes not included on the Agenda.

11. Approval of the name change of the General Studies Unit (Document BG-2011-3-D11)

Provost Graham apprised the Board that he endorsed this motion, indicating that the old name was so generic that it gave no clue about the actual operations of this unit.

Upon motion duly moved and seconded (Lowy, Bui), it was unanimously RESOLVED:

R-2011-3-11 That, upon recommendation of the Faculty of Engineering and Computer Science and Senate, the Board of Governors approve the name change of the General Studies Unit to the Centre for Engineering in Society.

12. President's report (Document BG-2011-3-D12)

Dr. Lowy remembered Roger Abbott, a founding member of the Royal Canadian Air Force, who recently passed away after a battle with leukemia. Born in England, Mr. Abbott moved to Montreal at age 7 where he graduated from Loyola High School 1963 and attended Loyola College in 1964. He remained a strong supporter of Concordia University after the Loyola/SGW merger.

Dr. Lowy continued by expanding on points included in his written report. He recalled the University's unusual history based on a dual mission which combines Loyola's classically and scientifically-oriented curriculum with SGW's tradition of accessibility. Both cultures have converged, as evidenced by the three alumni associations which are working well together and moving towards a merger. But which way does the University go and can we be good in both missions? Can we promote accessibility in the best possible way without lowering standards? The School of Extended Learning, which helps students who have the potential but not the marks, students in conditional or failed standing, is an example of what we can do.

The reputational aspect of rankings is scientifically-driven and not favourable to our dual mission. However, Dr. Lowy opined that our mission, defined by the Board, should drive what we do and needs to be operationalized. An examination of the major indicators derived from our strategic framework should be a primary task together with measuring how we are doing in regard of our objectives.

13. Presentation by Dean Brian Lewis on the state of the Faculty Arts and Science (Document BG-2011-3-D13)

Dean Lewis gave a snapshot of the Faculty which is comprised of three sectors: Humanities, which has the largest number of departments, Social Sciences, the largest number of students, and Sciences, the largest number of research chairs. The Faculty is known for its destination programs, which are highly competitive and for which there is more demand for entry than can be accommodated. Focus is placed on experiential learning that gets students into the community. Dean Lewis noted that he is a big advocate of cooperative education. He spoke of program renewal and reviewed the numbers with respect to the enrolments at the undergraduate and graduate levels over the past four years.

Dean Lewis underlined the two large grants totalling \$35 million were received for the Genomics Centre and PERFORM Centre. The Faculty has demonstrated excellence in many areas which attract researchers from around the world. The Faculty has 21 Canada

Research Chairs and 15 Concordia Research Chairs. New research hires should increase the University's research profile and the amount of research grants. There has been a 65% increase in graduate funding over the past five years.

Looking ahead, the Faculty will continue to focus on the continued development of signature areas, embedding the small class experience, developing sustainability studies and other interdisciplinary initiatives.

Further to his presentation, Dean Lewis responded to questions. Copy of the detailed presentation is filed with the Secretary and was also forwarded to Board members in advance of the meeting.

14. Annual report from the Ombudsperson (Document BG-2011-3-D14)

Ms. Robillard apprised the Board that pursuant to modifications to the *Terms of Reference of the Ombuds Office* approved in June 2010, the Ombudsperson now reports to the Board of Governors through the Vice-President, External Relations and Secretary-General who acts as the administrative link between the Ombudsperson and the Board.

Ms. Robillard outlined the highlights of her annual report covering the 2009/2010 academic year. She reviewed the overall mandate which is focused on addressing concerns and complaints related to University rules, policies and procedures and proposing fair resolutions. Two issues of significance she dealt with and for which she has made recommendations are graduate supervision and grade re-evaluation. Looking forward, her objective is to make the role of the Ombuds Office more proactive rather than reactive, work on prevention and promote the services of the Ombuds Office.

15. Other business

Dr. Lowy indicated that the External Governance Review Committee had begun its work and would be meeting shortly.

Referring to the pamphlet distributed at today's meeting, Ms. McCaughey spoke of the importance of annual giving and encouraged Board members to support the community campaign appeal. Mr. Kruyt reminded Governors of the importance that the Board show leadership in this area.

Mr. Kruyt apprised members that the schedule of 2010/2011 Board meetings had been revised to add a meeting on June 23, 2011, at 8 a.m. The notice was sent out by Ms. Tessier earlier this week.

Ms. Lucas said she had been mandated by the students to ask why some Governors have overstayed their terms and extended the two-term limit. Mr. Kruyt conveyed the Nominating Committee's reluctance to replace external members in anticipation of the impending governance legislation during the last two years which, if passed, calls for an important downsizing of the Board. He recognized that under normal circumstances the

terms of external Governors should be staggered to ensure renewal while preserving institutional memory.

16. Next meeting

The next regular meeting of the Board of Governors will be held on Thursday, April 21, 2011, at 8 a.m., in Room EV 2.260, on the SGW Campus.

17. Adjournment

The meeting was adjourned at 9:53 a.m.



Danielle Tessier
Secretary of the Board of Governors